

- 2.3 The vision, strategic objectives, priorities and commissioning intentions were developed from discussion with a number of groups and were also informed by national and local policy drivers. These were consulted on over the period and were adapted following feedback. An additional strategic objectives was added to ensure that children and young people services were highlighted. The assessment and forecasting of future and current needs and the delivery of services will take account of the HSCP priorities which embrace prevention, self-management, choice and community based services.
- 2.4 The Joint Strategic Needs Assessment was updated over the year to ensure that it was utilising the most recent published data and reflected the impact of the Covid-19 epidemic.
- 2.5 An engagement specification and engagement plan was agreed by the SPG and this was undertaken from September to December 2021. This included a staff and public survey; an online webinar; staff, third and independent sector and SPG consultation events as well as a blueprint workshop.

2.2 The JSP has been produced to outline:

- The high level vision, strategic objectives and priorities that all services will work towards and how these link to the NHWBO
- How we will measure our performance
- How the HSCP will effectively use allocated resources, and set budgets and a financial strategy to meet what is outlined within the strategic plan
- What the current and future needs are as set out within a Joint Strategic Needs Assessment (JSNA)
- How we engaged with the public, staff and other stakeholders and the results of the engagement
- How we plan to remobilise services over the next three years
- How each operational area is planning to meet their three year priorities
- How housing is intrinsically linked with the planning and delivery of services
- How we will measure the performance of each operational area

2.3 The JSP will be monitored on a quarterly basis by the Strategic Planning Group which will:

- Oversee the delivery of the JSP on behalf of the IJB
- Review the JSP annually and monitor progress via production of the Annual Performance Report
- Provide a view on operational strategies and ensure they are in line with the high level strategic objectives and priorities
- Review detailed business cases and change plans on behalf of the IJB
- Communicate to the IJB that there's been appropriate discussion and engagement
- Provide a forum for discussion of emerging themes and initiative

Take note of and act upon national policy, guidance, objectives and feedback from Scottish Government

- 2.4 The delivery and review steps will be undertaken by each strategic group once the strategy is enacted. This will cyclically feed into further refining and developing our Joint Strategic Plan and Joint Strategic Commissioning Strategy over the three year period.

3. RELEVANT DATA AND INDICATORS

- 3.1 There is a significant volume of data and intelligence within the Commissioning Strategy including:

Financial Data: Expenditure, budgets and analysis – source HSCP Social Work Finance Team and Planning Analysts

Health needs assessment including population and demography Data - Source: HSCP Planning Analysts and Public Health

Service Data- Source: HSCP Planning Analysts and Commissioning /Procurement team

Procurement Data – Contracts and Service Level Agreements Data Source: Argyll and Bute Council Commissioning and procurement team.

User experience and provider feedback – Source: Third and Independent sector, provider feedback and performance returns

4. CONTRIBUTION TO STRATEGIC PRIORITIES

- 4.1 The Joint Strategic Plan sets out the strategic priorities.

5. GOVERNANCE IMPLICATIONS

- 5.1 Finan35(N)27(C)27(E)20()28CECATIOng AnATI1 0 0 1 127.0(T)43(R7)12BTn &(t)28(a

The engagement specification and plan is attached at Appendix Four.

8. RECCOMENDATION

The Integration Joint Board is asked to approve the HSCP Joint Strategic Plan for implementation.

9. DIRECTIONS

| | | |
|--|---|------|
| Directions required to Council, NHS Board or both. | Directions to: | tick |
| | No Directions required | X |
| | Argyll & Bute Council | |
| | NHS Highland Health Board | |
| | Argyll & Bute Council and NHS Highland Health Board | |

10. REPORT AUTHOR AND CONTACT

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